



# Designing Personalized Learning Pathways:

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Best Practices from Vermont



# HOUSEKEEPING

For **technical support** please  
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207-773-0505

# HOUSEKEEPING

All phone lines will be **muted** throughout the presentation to reduce background noise.

# HOUSEKEEPING

This is a “listen only” webinar - to ask questions of the presenters, or to interact with one another, please use the **chat space**

# HOUSEKEEPING

This webinar is being recorded  
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# SAY HELLO!

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# PRESENTERS



# Tom Alderman

Director,  
Secondary + Adult Division  
Vermont Agency of Education





# Meg Powden

School Effectiveness  
Coordinator

Vermont Agency of Education



# **Mark Kostin**

Associate Director  
Great Schools Partnership

# OUTCOMES

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Describe the relationship between multiple learning pathways and personalized student learning

# OUTCOMES

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Describe a state policy framework that supports a comprehensive system of flexible learning pathways

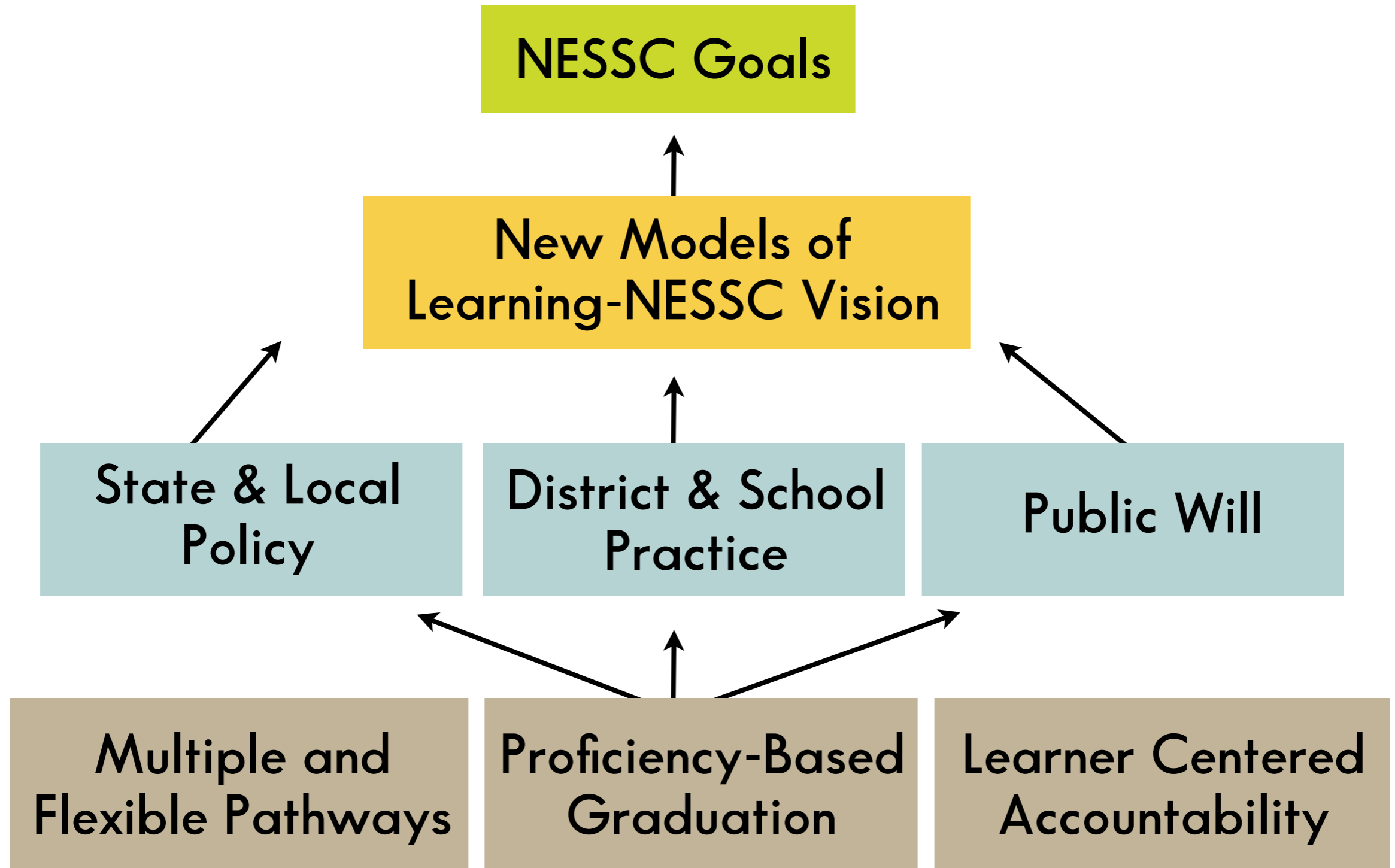
# OUTCOMES

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Demonstrate how schools have implemented multiple pathways with specific examples from Vermont High Schools

# What **Matters** in School Improvement

# NESSC Theory of Action



# GLOBAL BEST PRACTICES

An Internationally Benchmarked  
Self-Assessment Tool for Secondary Learning

## TEACHING + LEARNING

- 1.1 Equity
- 1.2 Personalization + Relevance
- 1.3 Academic Expectations
- 1.4 Standards-Based Education
- 1.5 Assessment Practices
- 1.6 International + Multicultural Learning
- 1.7 Technology Integration
- 1.8 Learning Communities

## ORGANIZATIONAL DESIGN

- 2.1 Vision, Mission + Action Plan
- 2.2 School Culture
- 2.3 Multiple Pathways
- 2.4 Transitions
- 2.5 Interventions + Support
- 2.6 Time + Space
- 2.7 Data Systems + Applications
- 2.8 Continual Improvement

## SCHOOL LEADERSHIP

- 3.1 Teacher Recruitment + Retention
- 3.2 Administrative Leadership
- 3.3 Shared Leadership
- 3.4 Moral Courage



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## STEP 1 >> READ THE PERFORMANCE DESCRIPTIONS

**1 INITIATING**

The curriculum is a series of classroom-based courses culminating in a high school diploma, and students infrequently engage in learning experiences outside the classroom. Interdisciplinary collaboration is rare, and teachers infrequently use strategies to make content more relevant or to connect students with local issues, leaders, organizations, and opportunities. Student choice is primarily limited to course selection, and most courses do not integrate personalization strategies that address different learning styles and needs. The school has not taken steps to develop partnerships with local businesses or collegiate institutions, and it does not have established internship or dual enrollment programs. Technical education is entirely separate from the academic program. Students are given few opportunities to earn academic credit outside of classroom-based courses.

**3 DEVELOPING**

Multiple course options are available, although course content and sequences are largely predetermined and learning expectations are applied unevenly. Most courses are still taught in traditional classrooms, but teachers are gradually redefining their conceptions of what an effective learning environment can or should be. Online credit-recovery provides students who have failed one or more courses with alternative learning options that allow them to catch up to their peers and graduate on time. The school is responsive when students propose alternative pathways to meeting graduation requirements, but the faculty has not developed a system to encourage innovative, student-designed projects. Teachers in the academic program are beginning to collaborate with educators from the local technical program, and several integrated courses expose students to rigorous academic content while giving them the opportunity to develop applied skills. Partnerships with local business and collegiate institutions have led to the development of new internship and dual enrollment programs, but only a small number of students are taking advantage of these opportunities.

**5 PERFORMING**

The school and faculty have adopted a general pedagogical philosophy that teaching strategies, learning environments, and time can be variable, but learning standards will remain constant. The school provides a variety of learning pathways to every student—including classroom-embedded, co-curricular, and outside-of-school pathways—that accommodate different learning styles while applying the same universally high academic expectations. Students are encouraged to take an active role in planning their own education, and opportunities to propose and co-design additional projects or courses of study are provided. Access to and participation in alternative learning options is consistent across all student subgroups, and all pathways prepare students for success in college and globally competitive modern careers. The school's career and technical education program is integrated into and aligned with the school's academic program, and students are encouraged to select courses from both programs. Vibrant internship and dual enrollment programs enroll a significant percentage of the student body.

## STEP 4 >> SCORE YOUR SCHOOL

Place an **X** on the scale below to indicate your school's performance in this dimension.



# GLOBAL BEST PRACTICES

## Multiple + Flexible Pathways

1

## INITIATING

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# GLOBAL BEST PRACTICES

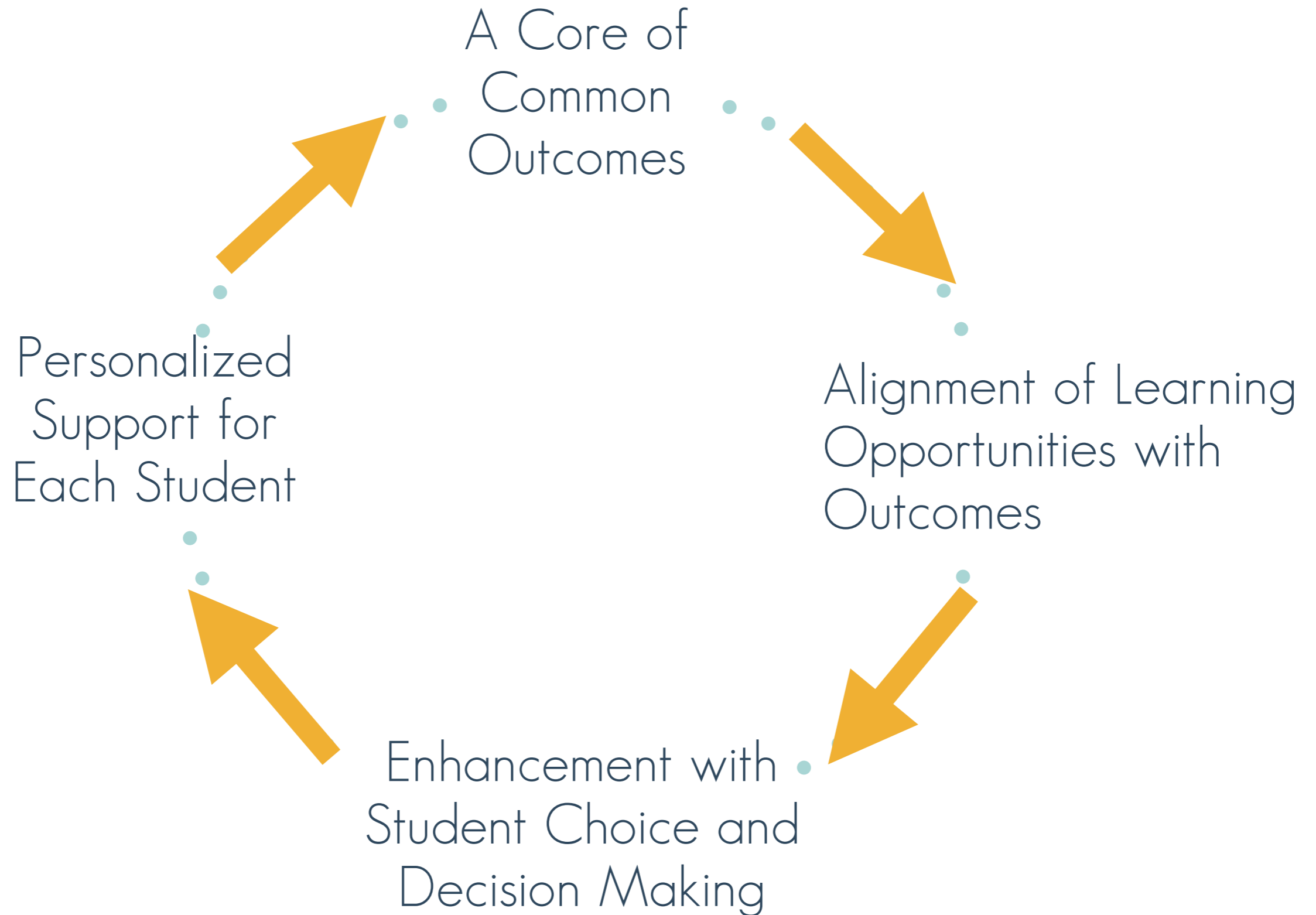
## Multiple + Flexible Pathways

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# The Power of Pathways



# Successful Student Engagement

- Clear, universal, rigorous, college & career-ready expectations
- Progression & diploma granting by proficiency
- Personalized learning & pathways
- Interventions, supports, and enrichment

# How Pathways Have Been Supported in Vermont

**Policy Initiatives**

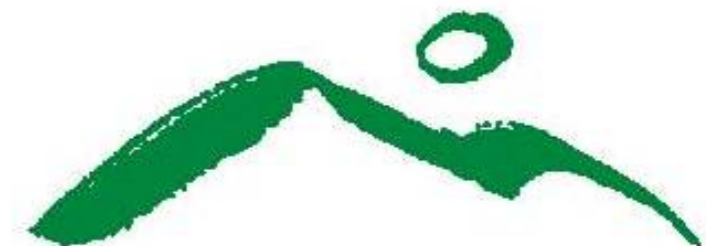
Practice Initiatives

Public Will Initiatives

# Support | State Policy

## Act 44 of 2009

First mention in session law of “flexible pathways” to graduation





# Support | State Policy

## Act 44 of 2009

Began as bill to establish 0% dropout rate  
by 2020



# Support | State Policy

## Act 44 of 2009

Became legislation to improve graduation rates



# Support | State Policy

## Act 44 of 2009

Described a breadth of learning opportunities beyond the traditional classroom

- Personal learning plans
- Work-based learning
- Dual enrollment
- Proficiency-based assessment



# Support | State Policy

## State of the State Address, 2012

Governor championed dual enrollment



# Support | State Policy

## Work Group Convened, 2012

Used “flexible pathways to graduation” as umbrella

- Dual enrollment
- Work-based learning
- Tech Ed
- Virtual Learning
- High School Completion Program



Support | State Policy

# Flexible Pathways Legislation, 2012

Failed to pass



# Support | State Policy

## State of the State Address, 2013

Governor championed flexible pathways

- Flexible pathways, not dual enrollment, at center
- Places “flexible pathways to graduation” in statute



# Support | State Policy

## Flexible Pathways Legislation, 2013

- Passed by Senate
- Currently in House





# Support | State Policy

## School Quality Standards

- State Board of Education Rules
- Currently under review
- Commission appointed to recommend revisions



# Support | State Policy

## Education Quality Standards

**From:**

Inputs **to** outcomes

SQS **to** EQS (Education Quality Standards)

Transition **to** Proficiency-based system



# Support | State Policy

## Education Quality Standards

- SBE will review recommendations
- Parallel to legislative initiative
- Aligned with strategic plans of SBE and Governor
- Aligned with NESSC goals



# How Pathways Have Been Supported in Vermont

Policy Initiatives

**Practice Initiatives**

Public Will Initiatives

# Support | Practice Initiatives



## League of Innovative Schools

- Committed to NESSC goals
- Laboratories and models for innovative practice
- Action research

# Brattleboro Union High School



- Collegiate High School
- Partnering with several Vermont + New Hampshire colleges
- High school and college credit
- Secondary and postsecondary campus

# Burlington High School



- 9th grade academies
- Personalized learning experiences
- Common planning time for faculty
- Foundation for extension to higher grades
- Thematic, interest-based pathways

# Champlain Valley Union High School



- GOAL - Go Out and Learn
- Personal learning plans
- Reflects students passions and interests
- On or off campus
- Meets graduation requirements



# Essex High School



- Academy of Visual and Performing Arts
- STEM Academy
  - Personal Learning Plans
  - Experiential Learning Opportunities (ELO)
  - Internships
  - Capstone

# Academy of Visual and Performing Arts

[Essex High School]



- Multiple specialization options
  - vocal or instrumental music
  - theater
  - dance
  - film
  - visual arts
  - new media

# STEM Academy

[Essex High School]



- Multiple specialization options:

- Biology
- Medicine
- Computer
- Science/IT
- Engineering
- Environmental Science
- CTE Partnership

# Mount Abraham Union High School



- School-wide transformation vision
  - Assessment of proficiency based on standards
  - Relevant, engaging and student-centered design
  - Multiple timeframes and pathways to graduation

# Mount Abraham Union High School



- Department of “Personalized Learning”
  - Enrolls 200+ independent learners each year
  - R+D to produce models of student-centered processes

# South Burlington High School



- “Big Picture” school within a school
- Students develop personal and academic goals around interests
- Proficiency-Based Graduation Requirements (PBGR)
- Hosting PBGR conferences with statewide interest

# How Pathways Have Been Supported in Vermont

Policy Initiatives

Practice Initiatives

**Public Will Initiatives**

# Support | Public Will

**Legislative advocacy**



# Support | Public Will

## **Policy Research Team**

- Funded by Nellie Mae Education Foundation
- Recommendations aligned with current policy initiatives

# Support | Public Will

## **Community dinners on innovation**

- Several events around the state
- Public input invited

# Support | Public Will

## Agency of Education

- Secretary of Education a member of Governor's Cabinet
- Increased stature

# QUESTIONS FOR PRESENTERS

THANK YOU  
FOR PARTICIPATING !

## Next Webinar

5.8.13 Conducting a Whole-School  
Self-Assessment Using *Global Best Practices*